

Name of Entity: City of San Angelo
State/Province: Texas
First Submission? Yes No



Distinguished Budget Presentation Awards Program Government Finance Officers Association

Detailed Location Criteria Guide

Budgets beginning 1/1/21 or later

Cite specific page references on the lines in response to each question.

#C1. Mandatory: Include a table of contents that makes it simple to locate information.

Table of Contents

1. Is a comprehensive table of contents provided for easy navigation (may take a variety of forms related to the approach used to present budgetary information)? Yes, table of contents is provided on the web page. Each section has a drop-down.
2. Do all pages in the table of contents electronically link to the corresponding content location (pages in a traditional document or other content in an electronic form)? Yes.
3. Are the page numbers or similar reference points in the table of contents consistent with the referenced page numbers? We have transitioned to a digital budget book.

#P1. Mandatory: Provide a coherent statement of organization-wide, strategic goals and strategies that address long-term concerns and issues.

Strategic Goals and Strategies

1. Are strategic goals included? Budget Overview > Long-term Vision & Strategic Goals
2. Is the process for creating the strategic goals explained? Yes, Introduction > Budget Process.
3. Are action plans and/or strategies included to show how these goals will be accomplished? The Long-term Vision & Strategic Goals tab outlines the goals set at the strategic planning meeting.

#P2. Mandatory: Provide a budget message that articulates priorities and issues for the upcoming year. The message should describe significant changes in priorities from the current year and explain the factors that led to those changes. The message may take one of several forms (e.g., transmittal letter, budget summary section).

Priorities and Issues

1. Does the message highlight the principal issues facing the governing body in developing the budget (e.g., policy issues, economic factors, regulatory, and legislative challenges)? Yes, it is in the Introduction > Transmittal Letter section
2. Does the message describe the actions to be taken to address these issues? Yes, the transmittal letter provides the actions to be taken.
3. Does the message explain how the priorities for the budget year differ from the priorities of the current year? Yes. Introduction > transmittal letter

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4. Are major changes in service levels, fees, and/or taxes presented? Yes, Introduction >transmittal letter.

#C2. Mandatory: An overview of significant budgetary items and trends should be provided. The overview should be presented within the budget as a separate section (e.g., budget-in brief) or integrated within the transmittal letter.

Budget Overview

1. Is an overview contained in the budget message/transmittal letter, executive summary, or in a separate budget-in-brief? Introduction > Transmittal letter, Funds Summary > All Funds Summary
2. Is summary information on significant budgetary items conveyed in an easy to consume format? Yes, Introduction > Transmittal letter; Fund/Dept Relationship; Fund Structure & Basis of Budget / Fund Summaries tab lists items / Capital Improvements tab lists items
3. Is summary information on budgetary trends provided? Yes, a long-term trend overview is provided for major operating funds within Fund Summaries tab.
4. Is a summary of changes presented between the proposed to adopted budget? Yes, in the Introduction > Transmittal letter

#O1. Mandatory: Provide an organization chart for the entire entity.

Organization Chart

1. Is a legible organization chart provided which shows the entire entity? Yes, Introduction > Organization Chart

#F1. Describe all funds that are subject to appropriation.

Fund Descriptions and Fund Structure

5. Are a narrative and/or a graphic overview of the entity's budgetary fund structure included in the document? Yes. Introduction > Fund Structure & Basis of Budgeting; Fund/Dept Relationship, Funds Summary > All Funds Summary
1. Do the materials indicate which funds are appropriated? (Other funds for which financial plans are prepared also may be included in the document.) Yes. Introduction > Fund/Dept Relationship / Fund Summaries tab
2. Is each individual major fund described? Yes. Fund Summaries tab
3. If additional or fewer funds are included in the audited financial statements, is this indicated? N/A

#O2: Provide narrative, tables, schedules, or matrices to show the relationship between functional units, major funds, and nonmajor funds in the aggregate.

Department/ Fund Relationship

1. Is the relationship between the entity's functional units, major funds, and nonmajor funds in the aggregate explained or illustrated? Introduction > Fund Structure & Basis of Budgeting; Fund/Dept Relationship

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#F2: Explain the basis of budgeting for all funds, whether cash, modified accrual, or some other statutory basis.

Basis of Budgeting

1. Is the basis of budgeting defined (eg. *modified accrual, cash, or accrual*) for all funds? Yes. Introduction > Fund Structure & Basis of Budgeting
2. If the basis of budgeting is the same as the basis of accounting used in the entity's audited financial statements, is that fact clearly stated? Yes, in the Introduction > Fund Structure & Basis of Budgeting there is the Basis of Budgeting & Fund Descriptions that clearly states this.
3. If the basis of budgeting is not the same as the basis of accounting used in the entity's audited financial statements, are the differences described? N/A

#P3. Mandatory: Include a coherent statement of entity-wide long-term financial policies.

Financial Policies

1. Is there a summary of financial policies? Introduction > Transmittal letter; Financial Policies / Budget Overview > Short Term Priorities & Goals; Long-term Vision & Strategic Goals
2. Do the financial policies include the entity's definition of a balanced budget? Yes, Introduction > Financial Policies provides the definition and the Supplemental Information > Glossary
3. Does the budget comply with relevant financial policies? Introduction > Financial Policies

#P4. Mandatory: Describe the process for preparing, reviewing, and adopting the budget for the coming fiscal year. Also, describe the procedures for amending the budget after adoption.

Budget Process

1. Is a description of the process (including amendments) used to develop, review, and adopt the budget included? Yes, Introduction > Budget Process; Accounting Statements
2. Is a budget calendar provided to supplement (not replace) the narrative information on the budget process? Yes, it is the layout of the Introduction > Budget Process section
3. Is there a discussion of how the public is involved in the budget process? Introduction > Accounting Statements; Financial Policies

#F3. Mandatory: Present a summary of major revenues and expenditures, as well as other financing sources and uses, to provide an overview of the total resources budgeted by the organization.

Consolidated Financial Schedule

1. Are revenues and other financing sources and expenditures and other financing uses presented either (1) together in a single schedule or (2) in separate but adjacent/sequential schedules or (3) in a matrix? Fund Summaries Tab > All Funds Summary

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2. Are revenues presented by major type in this schedule (e.g., property taxes, intergovernmental, sales taxes, fees and charges)? Supplemental Information > Property Tax
3. Are expenditures presented by function, program, or spending component in this schedule? Fund Summaries > All Funds Summary

#F4: Include summaries of revenues and other financing sources, and of expenditures and other financing uses for the prior year actual, the current year budget and/or estimated current year actual, and the proposed budget year.

Three Year Consolidated and Fund Financial Schedules

6. Are revenues and other financing sources and expenditures and other financing uses for the prior year, the current year, and the budget year presented together on the same schedule(s) or on schedules presented on adjacent/sequential pages? Sequential pages. Funds Summary > All Funds Summary, and Introduction > Fund/Dept Relationship
1. Is this information presented for the appropriated funds in total? Fund Summaries > All Funds Summary (graphics & spreadsheet breakdown) and Introduction > Fund/Dept Relationship
2. Is this information also presented at a minimum for each major fund and for other (i.e. nonmajor) funds in the aggregate (or for each significant fund and other funds in the aggregate if no appropriated funds are included)? Fund Summaries > All Funds Summary (graphics & spreadsheet breakdown) and Introduction > Fund/Dept Relationship
3. Are revenues presented by major type in this schedule (e.g., property taxes, intergovernmental, sales taxes, fees and charges)? Fund Summaries > All Funds Summary (graphics & spreadsheet breakdown) and Introduction > Fund/Dept Relationship
4. Are expenditures presented by function, program, or spending component in this schedule? Fund Summaries > All Funds Summary (graphics & spreadsheet breakdown) and Introduction > Fund/Dept Relationship

#F5. Mandatory: Include projected changes in fund balance/net position for appropriated funds included in the budget presentation.

Fund Balance

1. Is the entity's definition of fund balance (net position if no governmental funds) included? Introduction > Financial Policies (Fund Balance goals section) / Supplemental Information > Glossary
2. Is the fund balance /net position information presented for the budget year? Fund Summaries > All Funds Summary (graphics & spreadsheet breakdown) and Introduction > Fund/Dept Relationship
3. Is there a schedule showing (1) beginning fund balances, (2) increases or decreases in total fund balances, and (3) ending fund balances for appropriated governmental funds? Fund Summaries > All Funds Summary (graphics & spreadsheet breakdown)

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4. Is this information presented at a minimum for each major fund and for nonmajor governmental funds in the aggregate? Fund Summaries > All Funds Summary (graphics & spreadsheet breakdown)
5. If fund balances of any major fund or the nonmajor funds in the aggregate are anticipated to increase or decline by more than 10%, does the document include a discussion of the causes and/or consequences of these changes in fund balance? N/A
6. If an entity has no governmental funds, is the change in net position presented for (1) the entity as a whole, (2) the main operating fund, and (3) each significant fund? N/A
7. If an entity has no governmental funds and the net position is anticipated to change by more than 10%, do the materials include a discussion of the causes and/or consequences of those changes? N/A

#F6. Mandatory: Describe major revenue sources, explain the underlying assumptions for the revenue estimates, and discuss significant revenue trends.

Revenues

1. Are individual revenue sources described? General Operating tab; Fund Summaries tab
2. Do the revenue sources that are described represent at least 75 percent of the total revenues of all appropriated funds? Yes. General Operating tab; Fund Summaries tab
3. Are the methods used to estimate revenues for the budget year described (e.g., trend analysis, estimates from another government or consulting firm)? Yes. General Operating tab; Fund Summaries tab includes a long-term trend overview for major operating funds / Introduction > Financial Policies; Budget Process; Fund/Dept Relationship
4. If revenues are projected based on trend information, are both those trends and the underlying assumptions adequately described? Yes. General Operating tab; Fund Summaries tab

#F7. Explain long-range operating financial plans and its effect upon the budget and the budget process.

Long-range Operating Financial Plans

1. Do your long-range financial plans for major funds (beyond just the General Fund) extend out at least two years beyond the budget year? Yes, Fund Summaries tab for major funds
2. Are the assumptions used in the long-range operating financial plans identified? Introduction > Transmittal Letter / Budget Overview > Long-term Vision & Strategic Goals / Capital Improvements > Capital Projects; Capital Expenditures
3. Is there a concise explanation of the significance of the long-range operating financial plans in its relation to achieving strategic goals? Budget Overview > Long-term Vision & Strategic Goals

#F8. Mandatory: Include budgeted capital expenditures, whether authorized in the operating budget or in a separate capital budget.

Capital Program

1. Are “capital expenditures” defined? Introduction > Financial Policies (Capital

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Purchases and Improvements) / Supplemental Information > Glossary

2. Do the materials indicate the total dollar amount (for both sources and uses) of the capital program for the budget year(s) and/or multiyear capital plan? Capital Program materials are located in Capital Improvements tab > Capital Expenditures; Capital Projects & Budget Overview > Long-term Vision & Strategic Goals
3. Are significant nonrecurring capital expenditures described along with dollar amounts? Yes. The Capital Expenditures tab details the expenditures and dollar amounts.
4. What is the process to identify funded projects? Budget Overview > Long-term Vision & Strategic Goals
5. Is there a description and quantification of how specific nonrecurring capital projects will affect the entity's current and future operating budget? Capital Improvements tab > Capital Expenditures; Capital Projects

#F9. Mandatory: Include financial data on current debt obligations, describe the relationship between current debt levels and legal debt limits, and explain the effects of existing debt levels on current operations.

Debt

1. Are debt limits and coverage requirements described and calculated? Yes, Debt tab > Requirements and Bonded Indebtedness
2. Is the amount of principal and interest payments presented through maturity for each fund? Yes. Debt > Requirements and Bonded Indebtedness; General Obligation Bonds; Water Debt Service; Water Reclamation Debt Service; State Office Building; Development Corporation
3. Are bond ratings shown? Debt > Comments on Debt
4. Is the purpose of the different debt obligations included? Debt Tab

#O3. Mandatory: A schedule or summary table of personnel or position counts for prior, current and budgeted years shall be provided.

Position Summary Schedule

1. Is a summary table of position counts provided for the entire entity? Yes, Supplemental Information > Personnel Summary provides the department/division position counts.
2. Does the table include the prior year, the current year, and budget year position counts? Yes.
3. Are changes in staffing levels for the budget year explained? Asterisk indicates changes to staffing levels on pages in General Operating Divisions & Fund Summaries tabs.

#O4. Mandatory: Include departmental/program descriptions.

Departmental/ Program Descriptions

1. Are organizational units clearly presented (e.g., divisions, departments, offices, agencies, or programs)? Yes. General Operating Divisions tab; Fund Summaries tab
2. Are descriptions provided along with major priorities in each organizational program? Introduction > Transmittal Letter / Budget Overview > Long-term Vision & Strategic

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Goals

#O5: Include clearly stated goals and objectives of the department or program.

1. Are departmental/program goals and objectives described? Yes. Each page on the General Operating Divisions & Fund Summaries tabs have goals and objectives that apply to them.
2. Are departmental/program goals clearly linked to the strategic goals of the entity? Yes. General Operating Divisions tab; Fund Summaries tab / Budget Overview > Long-term Vision & Strategic Goals
3. Are objectives quantifiable? Capital Improvements > Capital Projects / Budget Overview > Long-term Vision & Strategic Goals
4. Are timeframes on objectives noted? Capital Improvements > Capital Projects / Budget Overview > Long-term Vision & Strategic Goals

#O6: Mandatory: Provide objective measures of progress toward accomplishing the government's mission as well as goals and objectives for specific departments and programs.

1. Are performance data for individual departments or programs included in the document? General Operating Divisions & Fund Summaries tabs
2. Are performance data directly related to the stated goals and objectives of the department or program? General Operating Divisions & Fund Summaries tabs
3. Do performance measures focus on results and accomplishments (e.g., output measures, efficiency and effectiveness measures) rather than inputs (e.g., dollars spent)? General Operating Divisions & Fund Summaries tabs

#C3: Include statistical and supplemental data that describe the organization, its community, and population. It should also furnish other pertinent background information related to the services provided.

1. Is statistical information that defines the community included (e.g., population, composition of population, land area, and average household income)? Introduction tab > Community Profile; Demographics
2. Is supplemental information on the local economy included (e.g., major industries, top taxpayers, employment levels, and comparisons to other local communities)? Yes, in the Introduction tab > Community Profile; Demographics and also the Supplemental Information > Property Tax
3. Is other pertinent information on the community (e.g., local history, location, public safety, education, culture, recreation, transportation, healthcare, utilities, and governmental structure) included? Yes, in the Introduction tab > Community Profile; Demographics; Organizational Chart

**Departmental/
Program
Goals and
Objectives**

**Performance
Measures**

**Statistical/
Supplemental
Section**

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#C4: A glossary should be included for any terminology (including abbreviations and acronyms) that is not readily understandable to a reasonably informed lay reader.

Glossary

1. Is a glossary that defines technical terms related to finance and accounting, as well as non-financial terms related to the entity? Yes. Supplemental Information > Glossary
2. Are acronyms or abbreviations used in the document defined in the glossary? Yes. Supplemental Information > Glossary
3. Is the glossary written in non-technical language? Yes. Supplemental Information > Glossary

#C5: Charts and graphs should be used, where appropriate, to highlight financial and statistical information. Narrative interpretation should be provided when the messages conveyed by the graphs are not self-evident.

Charts and Graphs

1. Are charts and graphs used in the document to convey essential information (e.g., key policies, trends, choices and impacts)? Yes. All tabs
2. Are graphics explained? Introduction/Budget Overview/General Operating Divisions/Fund Summaries/Capital Improvements/Debt/Supplemental Information

#C6: The budget information should be produced and formatted in such a way as to enhance its understanding by the average reader. It should be attractive, consistent, and oriented to the reader's needs.

Understandability and Usability

1. Are page formatting and font consistent? Yes. All tabs
2. Is the level of detail appropriate? Yes. All tabs
3. Are text, tables, and graphs legible and accurate? Yes. All tabs
4. Are links included to other forms of budget communication, like videos, social media, etc.? Yes. Introduction tab