

**City Council
Vision Work Plan
September 27, 2007**

Neighborhood Vision

San Angelo will have successful neighborhoods when...

- Foster sense of community
- Provide good infrastructure
- Establish appropriate regulations to protect neighborhoods
- Provide adequate amenities for all neighborhoods
- Ensure Neighborhood Safety Programs based on:
 - Traffic controls
 - Police
 - Code Enforcement
- Attract reinvestment
 - Incentives

Commerce Vision

San Angelo will have a successful business climate when...

- Revitalize older commercial areas
 - Downtown is primary revitalization focus
 - Reduce vacant and/or underutilized properties
- Streamline development processes
 - Solution-oriented staff attitude
 - Centralize services
- Consistent application of development regulations
 - Consistency of missions between Council and Boards
 - Council adopts ordinance, staff implements
 - Public education
- Compatibility of adjoining commercial and neighborhood districts

Industry Vision

San Angelo will successfully retain and attract industry when...

- Increase partnerships w/ institutions of higher learning to retain and attract an educated workforce
 - Job training for local industry needs
- Better coordination between all taxing entities
 - Incentives
 - Advocate citizen position on common issues
 - Look for partnership opportunities
- Utilize Airport as industrial park
- Cost of doing business
 - Taxation
 - Energy
- Capitalize on alternative transportation modes
- Develop strategic plan for industry recruitment
 - Match inventory of facilities with need
- Adequately maintain infrastructure
- Technology
- Transportation
- Buildings/venues

Transportation Vision

San Angelo will have a successful transportation system when...

- Ensure citizen participation in traffic control methods
- Examine current policies regarding placement of traffic control devices
- Develop policy for way-finding
 - Standardization
 - Block numbers, etc.
- Address future traffic issues around growing nodes
 - ASU
- Improve maintenance of streets, alleys, etc.
- Convenient alternatives
 - Transit
 - Air
 - Rail
- Consider hiring of Traffic Engineer and/or citywide traffic study
- Develop sidewalks and bicycle facilities in conjunction with roadway Construction

Regional Transportation

San Angelo will have a successful regional transportation system when...

- Partner with Concho Valley Council of Governments to ensure development of passenger multi-modal facility
- Advocate for increased rail service
- Increase air passenger and freight service
- Continue support for the Ports to Plains initiative

Parks and Open Space Vision

San Angelo will have successful parks and open space when...

- Increase unstructured recreational opportunities in lieu of programmed activities
- Develop pedestrian/bike network between park facilities, activity centers, and downtown
- Increase availability of public restrooms
- Gain additional public input on future recreation programs offered
- Increase citizen involvement in the maintenance of parkland
- Examine parkland dedication as residential development requirement

Downtown Vision

Downtown when be successful when...

- Occupancy rate is high
 - Business growth
 - Residential growth
- Increase private investment
- Highest level of street-scaping in community
- Increase code enforcement
- Rezone to approve the aesthetics
 - Create overlay district with additional development guidelines
- Incentive to develop/disincentive the holding of vacant property
 - Implement programs to address hazardous materials abatement
 - Investigate tax values
 - City of San Angelo Development Corporation

Staff taking a more active role in the revitalization effort

- Preserve historic structures
- Increase demolition program to include commercial structures
- Increase aggressiveness in dealing with absentee landlords
- Leverage additional funding sources

Infrastructure Vision

San Angelo will have a quality infrastructure system when...

- Dependable delivery of essential services
- All streets are striped with thermal plastic material
- Fully functional fire hydrants properly placed throughout city
- Quarterly reports on Capital Improvement Program
- Long term maintenance schedule for infrastructure
- Add technology development to CIP
- Maintain Disaster Plans in events of catastrophic failures of services

Community Appearance Vision

San Angelo will be an attractive community when...

- Cleaner neighborhoods, both residential and commercial
- Way-finding program
- Commercial landscape ordinance
- Avoid strip center development pattern
- Aggressive dangerous buildings program for commercial structures
- Support public art programs through financial incentives

Financial Vision

San Angelo will have a financial growth when...

- Continue annual reduction of property tax rate
- Create and maintain adequate reserve fund to support pay-as-you-go infrastructure improvements
- Create a replacement fund or rate stabilization program for equipment
- Examine liquidation of unused or underperforming city-owned properties
- Review contracted services on annual basis to ensure highest and best use of public funds
- Core services come first
 - Public safety, water, wastewater, landfill, and operations
 - Secondary services are supported by user fees
- Equity in property tax